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Suite No. 129 295 Chiswick High Road LONDON W4 4HH



Advanced Project Management

PIK494-1125 LON-1





Short Description:

Develop a solid foundation of project management tools and techniques with this comprehensive level 2 program. Discover a wealth of valuable, flexible and easy to use tools and techniques that you can use immediately to help ensure the success of an in depth project-project in your organisation. This program covers the entire project life cycle as it incorporates practices that are critical to project success.

Course Overview:

Objectives:

- Set-up and manage projects effectively.
- Scope out the objectives and deliverables for a project.
- Create a project plan.
- Calculate the resources required for a project.
- Manage teams effectively.
- Develop contingency plans.
- Project stakeholders' management.

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Who should attend?

- Managers and Directors in Project Management.
- Technical and engineering staff in Project-Management field.
- Procurement and contract management personnel.

Methodology:

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Participants will learn by active participation throughout the programme through the use of program materials, exercises, questionnaires, training videos and discussion of "real life" issues in their organisations. This approach yields a comprehensive project management experience that can immediately be applied to your job.

Program Outline:

Day 1: Overview of Key Principles of Project Management

- 1. Overview of Project Management.
- 2. Management of the Project.
- 3. The Project Lifecycle, Planning and Control.
- 4. Project Execution and Managing the Schedule.
- 5. Dealing with Changes, Risk and Project Handover.

Day 2: Staying Focused and Leading the Project Team with Conviction

- 1. Adapting your personal style of leadership.
- 2. Developing a vision and motivating your team.
- 3. Implementing a robust and viable communication plans indicator.
- 4. Deal with contradicting needs between the customer, project manager and project team.
- 5. Case-Study I.

Day 3: Measuring Schedule, Costs and Earned Value Management

- 1. Scheduling tools and techniques.
- 2. Validating the schedule.
- 3. Managing change within the project.
- 4. The importance of a good cost/schedule baseline to measure performance against the tools and techniques for using value management.
- 5. Case-Study II.

Day 4: The importance of Stakeholder Management

- 1. Stakeholder definition and analysis.
- 2. Determination of relevance of stakeholders.
- 3. Stakeholder Mapping.
- 4. Stakeholder influence.
- 5. The keys to effective influence and persuasion.

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Day 5: Managing Risks and Quality

- 1. Risk Management Planning.
- 2. Identifying Project Risks.
- 3. Performing Risk Analysis.
- 4. Risk Response Monitor and Control.
- 5. Controlling Project Quality.