

Suite No. 129 295 Chiswick High Road LONDON W4 4HH



# THE COMPLETE IIP (Investing In People) COURSE: Recruitment, Selection, Training, Learning & Development

PIK555-1025 BGK-TH-2





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# **Short Description:**

COURSE OVERVIEW In today's tough global market, it is vital that HR and Training instigate the best practices & take advantage of recent innovations to add value to the organisation. During the course, you will find out not only what's new but also how innovative practices can be implemented & the way they will benefit your organisation in either the public or private sectors.

# **Course Overview:**

## **COURSE OBJECTIVES:**

At the end of this course, participants will be able to:

- Summarise the main theories surrounding the development of effective HR strategies.
- Practice using new techniques to transform any training activity.
- Develop an understanding of human resources development and personnel management practices.
- Develop awareness of the advantages of effective human resource management.
- Set up and effectively measure any element of delivered training & be able to demonstrate training efficiency.
- Produce hard data on training effectiveness & individual application.
- Know how to critically evaluate current HR practices?
- Introduce an effective recruitment process.
- Understand how to get employees to work more effectively.
- Learn from practices in top companies that surpass "Best Practice".



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#### **TARGETED AUDIENCE:**

- HR Personnel.
- Training Managers & Training Personnel.
- Training Budget Holders.
- Succession Planners & those responsible for People Development.
- HR Practitioners & Line-Professionals.
- Professionals with an interest in People Management & Development.

# **Program Outline:**

#### WEEK 1: FROM RECRUITMENT & TO RECRUITMENT & DETENTION

#### **Unit 1: Resourcing & Recruitment**

- 1. The employment psychological contract.
- 2. The process approach to interviewing.
- 3. Induction, job descriptions, and references.
- 4. Personality Questionnaires and forms of testing.
- 5. The new recruitment process to avoid litigation.

## Day 2: The New Process of Interviewing - New Approach, New Results

- 1. STEP 1: Jobs descriptions and terms of reference their role in the process.
- 2. Putting the criteria behavioural map together what is criteria?
- 3. STEP 2: Practice exercise gathering criteria information for future use creating the job advert.
- 4. Practice exercise -putting steps 1 & 2 into action.
- 5. STEP 3: New approach to shortlisting how to save lots of time.

# Day 3: Testing, Personality Profiling and Assessment Centres

- 1. STEP 4: Testing the three groups of testing why do we need testing?
- 2. Psychometric Test Vs Occupational tests latest advancements.
- 3. Design and use of local ability test practical example group exercise.
- 4. Other testing you may want to consider examples.
- 5. STEP 5: Personality profiling advances in profiling from "Type" profile to occupational profiles.



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# Day 4: Questioning Techniques and Observing Body Language

- 1. STEP 6: The new approach to interview questions.
- 2. Starting the interview correctly practice in groups.
- 3. How many people on the interview panel to make questioning meaningful?
- 4. STEP 7: design and layout of the interview room.
- 5. STEP 8 How to use body language practical examples and demonstrations.

#### Day 5: Putting Interviewing Skill into Practice

- 1. The real cost of bad interviewing.
- 2. Practical interview Interview 1.
- 3. Practical Interview Interview 2.
- 4. Practical interview Interview 3.
- 5. Making the final selections and necessary professional actions.

## WEEK 2: FROM TRAINING & DEVELOPMENT TO LEARNING & DEVELOPMENT

#### Day 6: Training Learning & Development:

- 1. Career management & Personal development.
- 2. Coaching, Mentoring & E-learning.
- 3. How flat organisational structures affect training & development.
- 4. Self-Development.
- 5. 360-degree feedback as a development tool.

#### Day 7: How People Learn and Barriers To Learning

- 1. Learning style and their impact on training.
- 2. How we can inexpensively measure learning style?
- 3. Personality and its impact on training results.
- 4. Can you overcome learning difficulties?
- 5. Motivation factors in learning what can we do differently?



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# Day 8: Specifying & Constructing Training Properly

- 1. What are learning outcome objectives and why do we need them?
- 2. How to write learning outcome objectives.
- 3. How to calculate room size needed and screen size.
- 4. Sound and it's part in aiding learning.
- 5. The benefit of using specific training videos.

## Day 9: Training Analysis - The Key Areas of Measurement

- 1. Budget spent and the monitoring of costs.
- 2. Creating value from training –examples.
- 3. Understanding fully how competency frameworks work.
- 4. Competence + performance = productivity.
- 5. Software needed to measure competence and performance.

# Day 10: Measuring & Reporting Training Results

- 1. The new leadership role of training.
- 2. Dealing with uncertainty during training.
- 3. Case studies showing training success.
- 4. Should training functions be profit centres?
- 5. What is the role of end of course questionnaires?